



The Committee for
Sydney

ANNUAL REPORT 2016



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“The Committee for Sydney’s strategic work champions the betterment of Greater Sydney and its residents. The Greater Sydney Commission welcomes the Committee’s collaborative approach and thought leadership to make Sydney both a competitive place to work and invest as well as a great place to live.”

Geoff Roberts, Economic Commissioner, GSC.

MESSAGE FROM THE CHAIR



This has been an excellent year for the Committee for Sydney. The Committee has been an important contributor to an extraordinary city at a particularly important and exciting time. The projects and planning currently

being undertaken in Sydney will affect the city’s growth, prosperity and the lives of its citizens over the next century and the Committee is proud to be playing a key role in this.

As we noted in our benchmarking report *“First Amongst Equals?”*, there are very few cities in the world, and no other cities in the Southern Hemisphere, that share Sydney’s remarkable combination of environmental, social, economic, education, health, commercial and cultural advantages. There are some significant issues that need attention - public transport, infrastructure and housing affordability - but increasingly the task for Sydney is to preserve and enhance its manifest advantages and to ensure that, as it grows, the city lives up to its extraordinary promise and reputation. The Committee remains focused on this task.

This year we are celebrating our first philanthropic partnership with Sydney Community Foundation. We are proud to support an organisation that shares our love of Sydney and strives to create an inclusive city that provides opportunities for all Sydneysiders to thrive.

In our recently completed membership survey, to which there was an 85% response, almost all described the effectiveness of the Committee over the last year as being either ‘very strong’ or ‘strong’. This is good news for a membership organisation. The Board and team will always seek to remain relevant and useful to our diverse and growing membership, as both a network and also as a platform for civic dialogue and collaboration across the public, private and not for profit sectors.

Our effectiveness is also measured by the extent to which key stakeholders embrace our work and implement the changes we think the city needs. This Annual Report seeks to provide a record of our activity and success in shaping the city's future. I hope you will agree that we are making an important difference.

Sydney needed greater metropolitan coordination, so we pushed for the creation of the Greater Sydney Commission, an Australian first. Sydney needed a fintech accelerator, so we helped to create Stone & Chalk, perhaps only the second such institution in the world. Sydney needs new sources of funding for infrastructure and policies to utilise existing infrastructure more efficiently, so we have promoted a greater understanding of value sharing and road pricing. We have pushed for Western Sydney to get the policy, investment focus and public transport needed to transform community outcomes and deliver the region's full potential to Sydney, and to Australia. We now see agencies of all tiers of government identifying the region as a priority with transformative new projects being proposed to exploit the city-shaping opportunity of the new airport - which we also campaigned for.

In the last year we have provided intellectual and practical leadership, and fostered the public-private collaborations needed to deliver necessary policy development and change in critical areas. These include: a new drive to provide affordable housing; ensuring Sydney remains a city for all; greater recognition of the role of arts and culture in promoting our global city; the need for the growth of Sydney to be based on principles of 'density done well' and deep community engagement; the need to benchmark Sydney's performance against international competition; the drive towards a more data-driven city; and the shift to bigger, more empowered councils. We have also emphasised the role of cities as economic drivers for Australia and the need for new policy to support them. In particular, we have drawn attention to the contribution that Sydney's innovative financial, professional and ICT sectors make to national wealth, and the role of our world class universities in attracting global talent and investment.

The Committee's independence and the diversity of its membership are key to its success. We advocate for the whole of Sydney, and our wide geographic and sectorial focus is reflected in our membership, which continued to grow in 2016. We now have around 130 members drawn from the health, education, business, government, affordable housing, cultural and not-for-profit sectors. The quality and diversity of our membership makes the Committee a true civic alliance which can offer its great intellectual, technical and practical capacity to Sydney.

The size and strength of our membership ensures the sustainability of the Committee and gives us the capacity to build our team and extend our reach. It also enables us to hold our membership fees at the existing levels, which have remained unchanged for four years.

In my first year as Chair, I have benefited greatly from the support of our Deputy Chairs Sally Loane, Michael Zorbas and the Hon Warwick Smith AM. I am extremely grateful for their engagement, support and wise counsel during the year. I would also like to thank our Executive Board members and the Chairs of each of our Taskforces who have devoted significant time and energy to the success of the Committee.

As a Committee, we have been extremely well served by a talented team of professionals lead by Tim Williams. At the time of the AGM, Tim will be completing his fifth year with the Committee and under his leadership the Committee has dramatically increased its leadership, membership, influence and impact. I look forward to working with Tim and the team as we continue our work on our 2016-2017 Priorities.

Recently we said farewell to two longstanding staff members, Johanna Pitman and Hannah Lloyd Hensley, both of whom are leaving the team but will remain close friends of the Committee. I would like to thank them for their very significant contribution to the work of the Committee over many years. We wish both of them well in their new roles.

Finally, on behalf of our Board, I would like to thank our members who have devoted so much energy, time and other resources to the work of the Committee over the last year. It is our members that ensure the success of the Committee, and ultimately, the success of Sydney as a vibrant, prosperous and smart city. My Board colleagues and I look forward to working with you in the year ahead as together we play a role in the shaping of Sydney's future.

A final note about Sydney. Our own research was amongst the first to call the turnaround in the city's economic performance around 2012. The momentum continues. Sydney is doing well and we celebrate this in all our work. But we also know that Sydney is not 'done'. The best cities look to reinvent themselves when they are winning. We must keep up the reform and investment program for Sydney and not go backwards from this point. The Premier once described us as 'challenging Sydney to be great'. We will continue that challenge in the year ahead.



MICHAEL ROSE AM

COMMITTEE HIGHLIGHTS 2016



The Committee has been described by the NSW Premier as 'challenging the city to be great'. That means that although we are first to celebrate the excellence and successes of Sydney, we also always seek to raise the bar on our city's performance. We do this through researching the key issues for Sydney, exploring and exploiting global best practice and international expertise and advocating what we see as the reforms, policies and initiatives which will make a good city great. While we are proud of the quality and robustness of our Issues Papers and Submissions – enabled by our members' input – our objective is to promote a better informed civic dialogue and also, fundamentally, to persuade decision-makers to turn good ideas into action.

We believe that in 2015-16 the Committee, aided by members and stakeholders, had significant impact and cut-through in our current priority areas. Highlights include:

A CITY FOR ALL: MANAGING SYDNEY'S GROWTH

- **Strategic planning and governance:** The Committee helped initiate and shape the Greater Sydney Commission, which formally started work in January 2016. We have continued to assist the Commission and we will celebrate its first year of work with its Commissioners at the AGM reception. The GSC is a game-changer for Sydney.
- **Governance:** The Committee has long advocated local government amalgamations to make councils stronger, better resourced and more strategically enabled – a journey which should also lead in time to an end to rate-capping. The amalgamations process is now underway. Combined with the GSC, the governance of Sydney is being transformed.
- **Cross-government collaboration and innovation:** The Committee helped introduce and socialise the City Deals concept from the UK now being implemented in a collaboration between the Federal and State government. This will see new investment in public transport in, and greater policy coordination for, our cities.



Pictured left: Launch of the Committee's Density Done Well campaign with Minister for Planning, the Hon. Rob Stokes MP at Stockland Balgowlah

Below: Jonathan Jones' *barrangal dyara (skin and bones)* marks the footprint of the 19th Century Garden Palace building at the Royal Botanic Garden, Sydney, for the 32nd Kaldor Public Art Project, 17 September - 3 October, 2016. Photo credit: Peter Greig



- **Western Sydney:** The Committee has since its renewal in early 2012 identified Western Sydney as crucial to Sydney's future, promoting the area for investment and developing governments' strategic thinking about the challenges and opportunities of the region. We have helped to shape a new planning, economic and transport focus on Western Sydney by state government and contributed to the emerging City Deal for Western Sydney.
- **Housing and urban design:** The Committee has shown what one stakeholder calls 'tenacious advocacy' around affordable housing, which has had its impact on government initiatives such as the Social and Affordable Housing Fund, Communities Plus, the proposed stock transfer to Community Housing Providers and the place of affordable housing in the planning system. At the same time, the Committee has had a high profile in the last 12 months and led the civic and professional dialogue on 'density done well'.

PROTECTING AND ENHANCING SYDNEY'S APPEAL

- **City benchmarking:** The Committee has benchmarked Sydney against competing global cities and promoted an awareness in government of the importance of benchmarking both to improving the performance and the marketing of Sydney
- **City branding:** The Committee has helped develop government thinking about city branding and identity, with a new approach to branding Sydney likely to be implemented in 2017
- **City of Culture:** We have identified Sydney's arts, culture and sports infrastructure and activities as central to its global city offer and contributed to the development of strategic thinking about them. We are developing a series of 'Sydney Culture Essays' to promote the city's excellence in the arts and established a Memorandum of Understanding with the Sydney Festival. We were very proud this year to have actively supported the 32nd Kaldor Public Art Project, stretching across 20,000 square metres of the Royal Botanic Garden, by Wiradjuri/Kamilaroi artist Jonathan Jones.
- **Night time economy:** We have continued to research Sydney's night time economy and to work for it to become even more diverse, vibrant and safe.

KEEPING SYDNEY MOVING

- **Public Transport:** The Committee's strong advocacy for public transport investment continues to deliver results with many CfS-supported projects either progressing in the last year or being initiated: CBD and SE Light Rail, Parramatta Light Rail, Sydney Metro to Bankstown with the new station at Waterloo, commitment to a rail station at Barangaroo, Federal support for Western Sydney Airport rail connections and faster rail from Sydney CBD to Western Sydney. While we continue to advocate for a rail connection to the Northern Beaches we supported the bus rapid transit initiative there. The Committee has also helped promote new discussions around the possibility of high speed rail on the east coast, the need for a focus on transit oriented development and indeed the potential of the renewal of the Central Station precinct.
- **Value Capture:** While others also developed thinking around value capture, the Committee's research and advocacy has been influential in raising the importance of this approach to funding infrastructure and stressed its significance for public transport projects in the sense of supporting not just capital costs but also operational costs
- **New approach to infrastructure appraisal:** We believe our stress on the need for value capture to become part of a new approach to infrastructure appraisal, which currently ignores the benefits on land values and land uses of public transport, has had an impact on key stakeholders. Similarly our view that infrastructure appraisal needs to move away from a narrow focus on travel time reduction seems to have influenced the Federal Government's emphasis on a 'city-shaping' criterion for project appraisal of potential Western Sydney Rail options. We continue to work towards reform of appraisal.
- **Promoting ride-share and care-share:** We strongly supported the innovation in state regulation which enabled Sydney to become a global leader in ride-sharing services and welcomed the public-private collaboration, which has resulted in City of Sydney having a larger proportion of residents in car-sharing schemes than those of San Francisco or Boston.
- **Road pricing and demand management:** The Committee's Issues Paper, A Fork in the Road, was well received professionally, in the media and by reformers in both the Federal and State governments. There is now a serious policy debate about how, not whether, to implement some kind of pricing regime.



Left: Jeff Speck, international walkability expert, with Bridget Smyth of the City of Sydney. Photo: City of Sydney.

Above: Geoff Mulgan of NESTA UK and the NSW Minister for Innovation, The Hon. Victor Dominello MP, discuss innovation and smart cities.

DRIVING SYDNEY'S PRODUCTIVITY AND COMPETITIVENESS

- From Stone & Chalk to the Financial Services Knowledge Hub:** Having played a formative role in the creation of Sydney's not for profit 'fintech hub' the Committee, in partnership with the NSW Government, went on to establish the 'Financial Services Knowledge Hub' with an advisory board of eminent leaders in financial services providing expertise and leadership. The Hub has issued reports on government support for the startup ecosystem and regulatory barriers to fintech and supported the fintech internship program at Stone & Chalk.
- Innovation Districts and Jobs for NSW:** Much of the current policy discussion in Sydney on innovation districts has been informed by Committee research and advocacy. As a result of its work and role in public private collaboration around enterprise, the Committee has been involved significantly in the Jobs NSW initiative of the NSW Industry Department and the Federal Government's National Innovation Agenda.

THE DATA-DRIVEN, RESPONSIVE CITY

- Promoting Smart City thinking:** The Committee has, through its events program, publications and taskforces, been promoting the adoption by government/s of Smart City technologies and strategies. Our influence can be seen in the Federal Cities Plan with its \$50 million fund for Smart Cities and Suburbs program which our CEO helped launch. 'Government in a digital era' is a significant Committee priority as part of its drive for Sydney to be a 'data-driven and responsive city'.
- Greater Sydney Dashboard:** The Committee's #wethecity series of Issues Papers has helped shape the GSC's emerging 'digital dashboard' for Sydney as platform for both reporting key city performance data and engaging with Sydneysiders.
- GovHack:** The Committee sponsored an award at this annual open data competition for ideas around a 'Vibrant Sydney Night Time Economy'. Our prize went to Datacake, a team from UTS' Masters of Data Science and Innovation course, for their 'Lighthouse' solution that uses crime, traffic, demographics and business data to provide safe routes on the street at night.

GLOBAL PERSPECTIVES FROM INTERNATIONAL EXPERTS

The Committee has long been dedicated to bringing international expertise and best practice to Sydney, and this year has been no different. Highlights include:

- Professor Greg Clark OBE:** Building on the success of last year's visit, the OECD advisor and UK-based global cities expert visited twice, advising not only the Committee but also NSW Department of Planning, Greater Sydney Commission and the Federal Government.
- Geoff Mulgan:** The CEO of the National Endowment for Science, Technology and the Arts (Nesta UK) visited Sydney to discuss smart cities, social innovation and investment, start-ups and the role of government in innovation ecosystems.
- Erin Barnes:** The Founder of ioby (In Our Backyard) visited Sydney from the US to share her experience in building a model of positive community-driven delivery of urban renewal at the local level.
- Sir Robin Wales and Tony Clements:** Hailing from the London Borough of Newham, home to the 2012 London Olympics, Mayor Wales and his Assistant Chief Executive demonstrated the power of leveraging major events for local growth, and the innovative approaches Newham is taking to tackle housing un-affordability.
- Jeff Speck:** The walkability expert and author of *Walkable City* visited Sydney to discuss the benefits of walkability for cities, and practical tools for delivering walkability to both new and existing areas for social and economic uplift.
- Isabel Deding:** The transport expert and former Deputy Mayor to Boris Johnson, now Global Transport Leader for Arup, visited Sydney to share her lessons learned in delivering major transport projects in London, and discuss the case for value capture in cities.
- Madam Chen Linfang:** The Director and President of Public Affairs and Communications at Huawei in China visited Sydney and met with members of the Committee and its Financial Services Knowledge Hub.

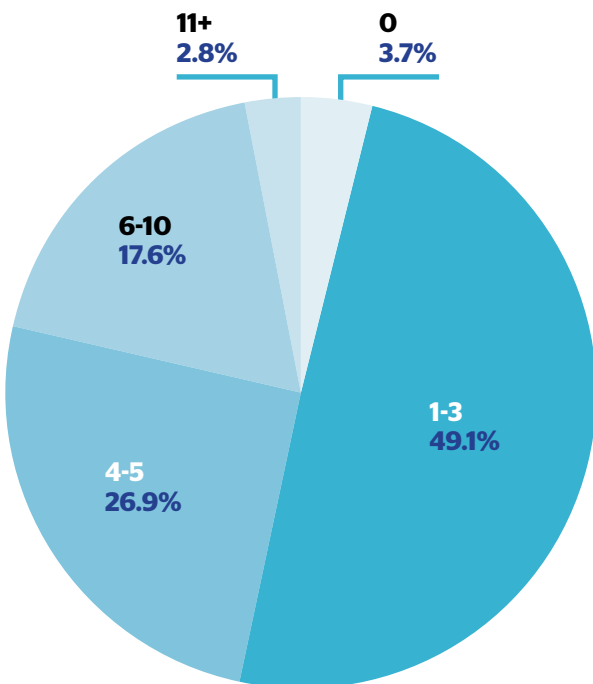
MEMBER ENGAGEMENT

The Committee conducted a member survey in 2016 to understand how members are engaging with Committee activities and advocacy and what aspects of the Committee's work are most valuable to the membership. Results of the survey indicate that members are highly satisfied with the Committee's performance, with 94% of members rating the Committee's performance as strong or very strong.

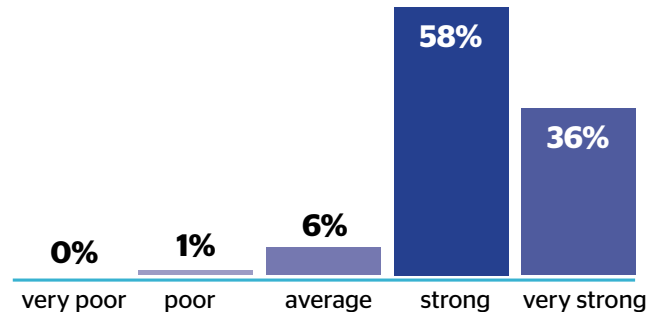
The Committee's commitment to bringing international expertise and best practice to Sydney is valued by the membership, with events featuring international speakers rated highly. More than a third of respondents attended 4 or more Committee events in the last 6 months, and 94% reported that they pass on invitations for events when they cannot attend. More often than not, the Committee engages with more than one person within its member organisations. Taken together, these results suggest that the Committee has deep relationships and also extends its reach within member organisations.

Attendance at events

Number of events
Percentage



How would you describe the Committee for Sydney's effectiveness in 2016?



Committee members are most excited about...

"The unprecedented level of investment in public infrastructure by the NSW government and the concurrent investment by the private sector in housing, entertainment and commercial facilities".

"The sense of renewal - everything is possible. Getting the physical infrastructure right opens up whole new horizons".

"A spirit of change and innovation"

"Once in a generation opportunity for strategic city-shaping and getting jobs to the west through Western Sydney Airport and related transport and land use planning - long awaited Federal, State and local government collaboration on this task"

Committee members are most concerned about...

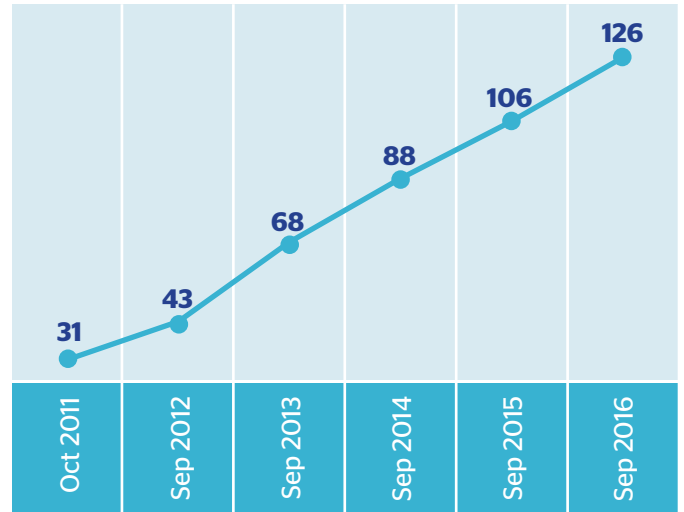


NEW MEMBERS

New members

ORGANISATION	DATE JOINED
Outdoor Media Association	October 2015
Google	November 2015
Sydney Living Museums	January 2016
Keolis Downer	January 2016
Diageo Australia	March 2016
EY	April 2016
FutureCity	April 2016
National Art School	April 2016
Arts NSW	June 2016
ADSHEL	June 2016
GoGet	June 2016
Airbnb	June 2016
Sculpture by the Sea	June 2016
Sydney Dance Company	June 2016
WSP Parsons Brinckerhoff	June 2016
UNSW	August 2016
Aqualand	August 2016
Grimshaw Architects	August 2016
Tract	September 2016
Sydney Fish Market	September 2016

Membership growth over 5 years



“We feel the Committee for Sydney is an organisation that champions more than the purely financial gains of living and working in an international city but understand the cultural, economic and socially responsible aspects of it too.. For us, becoming a member of the Committee was as much about contributing as benefitting and understanding what others, both private and government, want for our city.”

**Bryan Skepper, General Manager,
Sydney Fish Market**



Committee for Sydney end of year drinks 2015

PUBLICATIONS

Issues Paper 10

#wethecity 2 - from possibilities to practice (Volumes I & II)

November 2015

Building on our 2013 Issues Paper #wethecity: collaborating to compete in the digital era, this report develops further the argument for smart governance in delivering smart cities, drawing on international best practice.

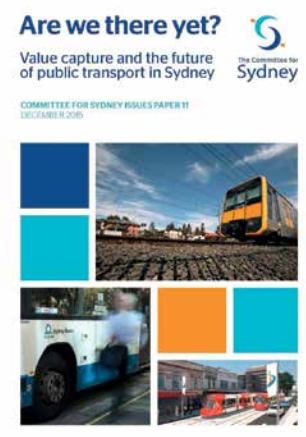


Issues Paper 11

Are we there yet? Value capture and the future of public transport in Sydney

December 2015

This paper sets out the need for new forms of funding for public transport, and the models of value capture which could be adapted for Sydney.

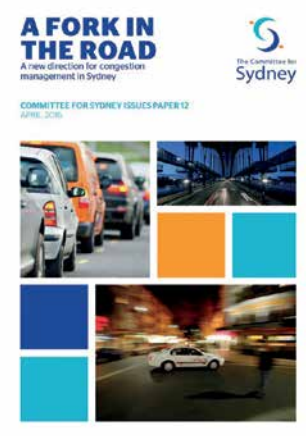


Issues Paper 12

A fork in the road - a new direction for congestion management in Sydney

April 2016

This paper calls for a review of Sydney's approach to managing congestion and recommends a range of interventions drawn from international best practice, including demand management, mode-neutral appraisal process and better alignment of land use and transport planning.



Priorities 2016-17

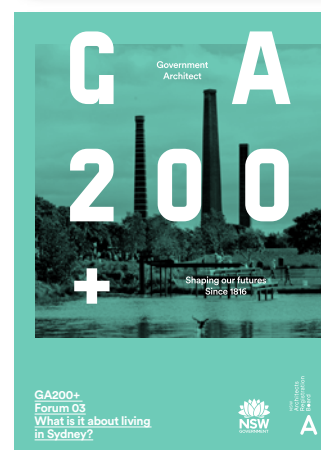
May 2016

This central strategic document sets out what the Committee is focusing on, how the work of the Taskforces supports the policy priorities of the Committee and actions to support these priorities.

GA200+ Primer: What is it about living in Sydney

July 2016

The Committee partnered with the NSW Architects Registration Board to deliver an event and publication about how to ensure Sydney's liveability as we increase density.



Issues Paper 13

First amongst equals - benchmarking

Sydney's performance

August 2016

Global cities expert Professor Greg Clark OBE analyses Sydney's performance in comparison with 32 peer cities across 36 global indices, identifying areas where Sydney can leverage its success and a limited number of areas for improvement.

Discussion Paper

Making great places - density done well

September 2016

This paper articulates initial thoughts on what good density looks like to promote a conversation about how to achieve good, liveable density for Sydney as the city grows over the coming decades.

Financial Services Knowledge Hub paper

Regulatory Barriers to Fintech

September 2016

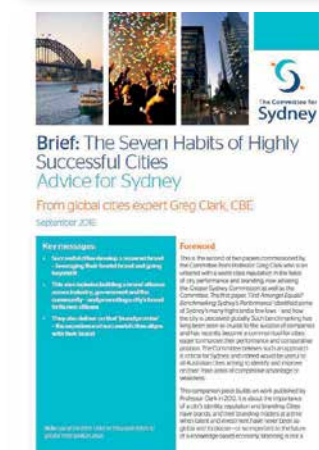
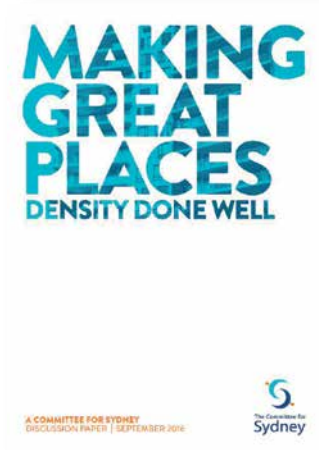
This report intends to re-ignite the conversation about Fintech regulation based on comments from the sector - highlighting the leadership, responsiveness and risk appetite needed to stimulate the growth of Fintech.

Brief

The Seven Habits of Highly Successful Cities

September 2016

Building on First Amongst Equals, in this paper Professor Greg Clark OBE explores the seven key aspects of successful city growth and identity.



“The Committee for Sydney’s energy, focus and strategic championing of the big picture issues which affect Sydney now and in the future is remarkable - and housing affordability is one of them.”

Andrew McAnulty, CEO, Link Housing

SUBMISSIONS

Top: Chief Commissioner Lucy Turnbull AO presents to the Committee about the Greater Sydney Commission

Lower right: Launch of #WetheCity2

Middle left: Committee team on site at BlueCHP's innovative affordable housing development in Macarthur Square with CEO Charles Northcote

Australian Department of Infrastructure and Regional Development

Western Sydney Airport EIS
December 2015

NSW Fair Trading

Statutory review of the Residential Tenancies Act 2010
January 2016

Australian House of Representatives Standing Committee on Infrastructure, Transport and Cities

Capturing the value of transport infrastructure
February 2016

NSW Department of Justice

Independent review of the impact of liquor law reforms
April 2016

Australian House of Representatives Standing Committee on Education and Employment

Inquiry into innovation and creativity: workforce for the new economy
May 2016

City of Sydney

Creative Spaces and the Built Environment
May 2016

City of Sydney

Car Sharing Policy Update
June 2016

City of Sydney

Cultural Ribbon Draft Strategy
September 2016

“In 2016 Committee for Sydney has continued to be at the heart of the conversations that matter - for living and working across wider Sydney through research and access to international thought leaders - connecting business and policy makers on issues such as density; housing affordability and the role of Sydney as a strong financial services hub.”

Siobhan Toohill, Group Head of Sustainability, Westpac & Committee for Sydney Board Member

“Sydney Community Foundation inspires giving to build a strong community. We are proud to partner with Committee for Sydney given our shared vision of a city where everyone can belong and share in the great opportunities Sydney life offers.”

Jane Jose, CEO, Sydney Community Foundation



MEDIA

The Committee has seen real growth in media coverage this year. We have received coverage in all major Sydney publications, The Australian, The Australian Financial Review, The Guardian and sector specific publications including The Fifth Estate. Notably, many of the international visitors we have hosted have received media coverage, including Jeff Speck, Isabel Dedring, Professor Greg Clark OBE and Geoff Mulgan.

Since the 2015 AGM, 12 Op Eds have been published by the Committee team, covering topics including:

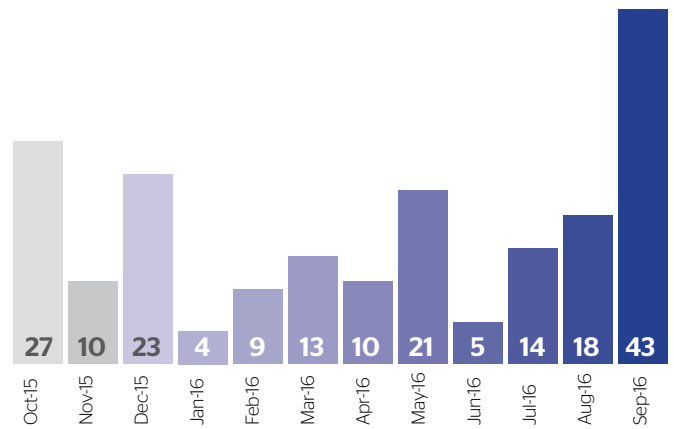
- Density done well
- Walkability
- International students
- Night time economy
- Innovation and Israel
- Smart cities
- Road pricing
- Urban regeneration and Barcelona
- Affordable housing
- Council amalgamations

The Committee has made regular media appearances on The Drum, Channel 7 News, Channel 9, ABC 702, 2UE and ABC Radio National. Through developing these relationships, we have been able to plan and achieve in-depth, targeted coverage around the release of issue papers, events and policy announcements.

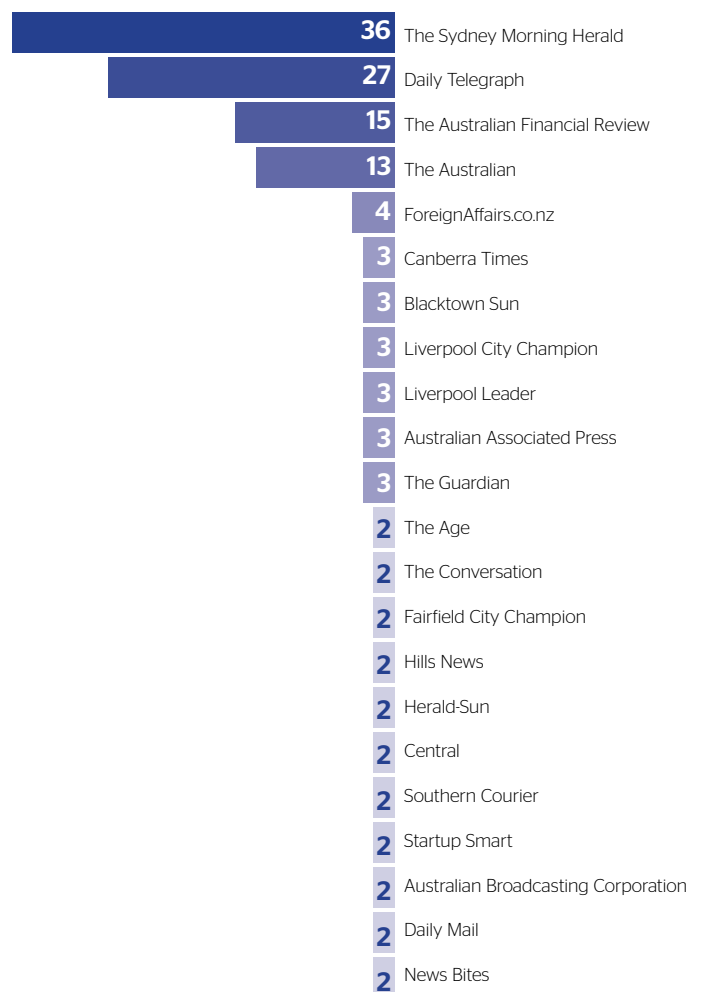
We have continued to present a balanced approach to media activity, working to ensure our messages reach a broad audience across Greater Sydney. We enjoyed hosting the Editor of *The Daily Telegraph*, Chris Dore, for a high level Boardroom lunch event in September.

The Committee's media mentions have grown, increasing from 136 in the year to the 2015 AGM to 196 this year. Media coverage grew particularly strongly in *The Daily Telegraph*, almost doubling last year's coverage. The Committee has strengthened its position as the independent 'go to' organisation for intellectual, evidence-based thinking on Sydney policy.

MENTIONS BY DATE



MENTIONS BY SOURCE





WEBSITE

As at the 2016 AGM, the Committee website has averaged over 5,700 page views per month. Over half of the visits to the website were new users. This represents significant growth in visits to the website since last year's AGM.

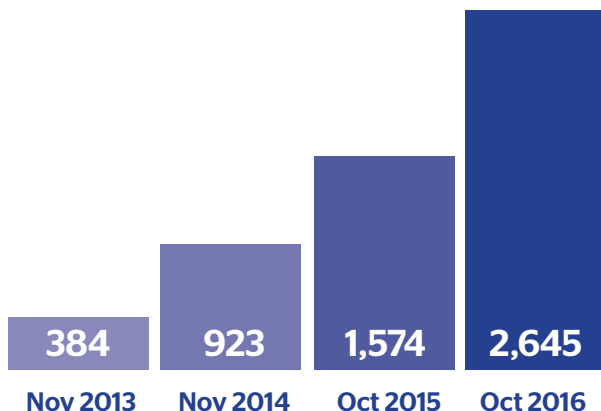
As with last year, peaks are observed coinciding with the release of Committee reports and accompanying media activity.

TWITTER

The Committee's Twitter account has grown in activity, followers and influence in the last year. Consistent and regular tweeting has resulted in an additional 1,000 followers and well over half a million impressions in the last year.

Twitter activity is based on Committee events, announcements and media activity as well as highlighting the Committee's involvement in events and activities hosted by other organisations.

FOLLOWERS



ACTIVITY

	Tweets	Impressions*
October 2015	30	22,000
November 2015	64	37,200
December 2015	75	41,800
January 2016	24	24,600
February 2016	119	59,000
March 2016	97	59,000
April 2016	86	58,700
May 2016	126	110,000
June 2016	86	55,700
July 2016	73	64,200
August 2016	72	70,000
September 2016	119	94,100

*Impressions: number of times users saw the tweet

“The Committee for Sydney has become a vital thought-leader and change agent for the future of Sydney as a global knowledge hub, foremost among the world's cities in liveability, diversity and as a place to do business. UTS is proud to share this vision, and to contribute to the process of making it a reality. From our point of view, if the Committee for Sydney did not exist, we would have to invent it.”

Professor Roy Green, Dean, UTS Business School

EVENTS AND ADVOCACY



Lunch with Luke Foley, MP, NSW Opposition Leader

Friday, 9 October 2015

Kindly hosted by Museum of Contemporary Art

Kindly sponsored by Plenary Group

Committee for Sydney AGM and drinks reception

Thursday, 15 October 2015

Kindly hosted by Lendlease

Building the Lucky Country, with Professor Ian Harper, Deloitte Access Economics

Thursday, 22 October 2015

Kindly hosted by DEXUS Property Group

Shaping Healthy Cities and Economies, with Guy Perry, AECOM

Wednesday, 28 October 2015

Kindly hosted by AECOM

Lunchtime briefing with Minister Hazzard

Wednesday, 4 November 2015

Kindly hosted by Accor

Kindly sponsored by Payce Consolidated

5 Things I've Learnt from Cities, with John Batten, Arcadis

Wednesday, 11 November 2015

Kindly hosted by Arcadis

Boardroom lunch with Allan Behm, former Chief of Staff to Minister Combet and author of 'No Minister'

Friday, 13 November 2015

Kindly hosted by Park Hyatt Sydney

Issues Paper Launch: #wethecity 2 - from possibilities to practice

Thursday, 19 November 2015

Kindly hosted by AMP Capital



The Future of Leisure

Wednesday, 25 November 2015

Kindly hosted by Carnival Australia

Online Global Cities Dialogue: Managing Congestion with Jonas Eliasson, Stockholm

Thursday, 3 December 2015

Kindly hosted by DEXUS Property Group

Kindly sponsored by NRMA

End of Year Celebration with The Hon. Jamie Briggs, MP

Wednesday, 9 December 2015

Kindly hosted by Stockland

Financial Services Knowledge Hub: Introduction to Startup Life for Finterns

Wednesday, 20 January 2016

Kindly hosted by Stone & Chalk

Planning, Affordable Housing and City Shaping, with Baroness Margaret Ford

Monday, 1 February 2016

Kindly hosted by Arup

The Future of Sports and Stadia, with Minister Ayres

Tuesday, 9 February 2016

Kindly hosted by News Corp Australia

Board dinner with Prof Greg Clark CBE

Tuesday, 9 February 2016

Kindly hosted by JLL

Kindly sponsored by Huawei Technologies Australia

Sydney in the New World of Cities, with Prof Greg Clark CBE

Friday, 12 February 2016

Kindly hosted by DEXUS Property Group

Kindly sponsored by NRMA

What Makes Cities Smart, with Geoff Mulgan

Monday, 22 February 2016

Kindly hosted by Museum of Contemporary Art

Kindly sponsored by Optus

Financial Services Knowledge Hub: Fintern Graduation

Tuesday, 23 February 2016

Kindly hosted by Ashurst

The Collaborative Economy, with Geoff Mulgan

Wednesday, 24 February 2016

Kindly hosted by Stone & Chalk

Sydney's Midtown Forum: Central Station Precinct

Monday, 29 February 2016

Kindly hosted by UTS Business School

Kindly sponsored by Sydney Business Chamber and Lendlease

Delivering Urban Renewal, with Peter Rees & James von Klemperer

Tuesday, 1 March 2016

Kindly hosted by Lendlease

Public Art in a Global City, with Kaldor Art Projects and Jonathan Jones

Tuesday, 8 March 2016

Kindly hosted by Allens



Breakfast with Minister for Transport and Infrastructure, The Hon. Andrew Constance MP, discussing the future of the International Convention Centre Sydney.

Photo Credit: LendLease



Planning Minister, the Hon. Rob Stokes MP, discusses how to achieve density done well at site visit to Stockland Balgowlah

San Francisco comes to Sydney, with SPUR

Wednesday, 9 March 2016

Kindly hosted by The University of Sydney

Commercialising Technology, with Lucy Hughes Turnbull AO, and ASX

Monday, 14 March 2016

Kindly hosted by ASX

Online Global Cities Dialogue: Smart Cities, with Charlie Leadbeater & Ashwin Mahesh

Monday, 14 March 2016

Kindly hosted by Arup

Kindly sponsored by Cisco

Regeneration of Urban Places in the Innovation Economy, with Jerome Frost OBE

Thursday, 24 March 2016

Kindly hosted by UTS Business School

Kindly sponsored by Arup

“The Committee for Sydney advocates for our city to become a better place as it grows, and fulfils a crucial role of creating a forum for important discussions about the city.”

The Hon. Rob Stokes MP, Minister for Planning

Hyperloop Tech briefing

Thursday, 14 April 2016

Kindly hosted by Deloitte

Dinner with John Dickie, London First

Tuesday, 26 April 2016

Kindly hosted by Brookfield

The Future of Sydney, with GSC Chief Commissioner, Lucy Hughes Turnbull AO

Tuesday, 26 April 2016

Kindly hosted by Charter Hall

The Opposite of NIMBY: IOBY, with Erin Barnes

Thursday, 5 May 2016

Kindly hosted by MinterEllison

Expert Insight into the Federal Election

Tuesday, 10 May 2016

Kindly hosted by Newgate Communications

Towards a National Housing Strategy

Tuesday, 10 May 2016

Kindly hosted by PwC

Online Global Cities Dialogue with Jonathan Levine in Michigan

Tuesday, 17 May 2016

Kindly hosted by DEXUS Property Group

Online Global Cities Dialogue with Tom Baker in London

Tuesday, 24 May 2016

Kindly hosted by BT Global Services



“Sydney is the centre of Australian tourism and the effectiveness of Sydney as a tourism destination impacts the whole country. Carnival Australia is a member of the Committee for Sydney, as it is an organisation that advocates and researches across all the inter-connections that make or break cities – as a place to live, work and to visit.”

**Ann Sherry, Executive Chairman,
Carnival Australia.**

Future Leaders meeting with Treasurer Berejiklian

Friday, 27 May 2016
Kindly hosted by MinterEllison

**Challenging the Boomer Supremacy -
Conversation with Richard Cooke & Future Leaders**

Thursday, 2 June 2016
Kindly hosted by HASSELL

**Online Global Cities Dialogue with
Sir Michael Barber in London**

Tuesday, 7 June 2016
Kindly hosted by Deloitte

Future-Proofing Western Sydney, with Youth Action

Thursday, 16 June 2016

**Financial Services Knowledge Hub - Unlocking capital
markets: Financing affordable housing and impact**

Wednesday, 22 June 2016
Kindly hosted by ANZ Banking Group

**Density Done Well - Site Visit to Stockland Balgowlah,
with Minister Stokes**

Monday, 27 June 2016
Kindly hosted by Stockland

**Unlocking the NSW Budget 2016, briefing with
Treasurer Berejiklian**

Wednesday, 29 June 2016
Kindly hosted by Deloitte

**Making Cities Appealing to Young People,
with New Spirit Jerusalem CEO Elisheva Mazya**

Thursday, 30 June 2016
Kindly hosted by UrbanGrowth NSW

Briefing on Sydney Metro, with Transport for NSW

Friday, 1 July 2016
Kindly hosted by Arup

**Dinner with Professor Greg Clark CBE -
Density Done Well**

Tuesday, 5 July 2016
Kindly hosted by McKinsey & Company

Lunch with Ryan Park, MP, NSW Shadow Treasurer

Tuesday, 19 July 2016
*Kindly hosted by DEXUS Place
Kindly sponsored by Plenary Group*

GA200+ Forum - What is it about Living in Sydney?

Monday, 25 July 2016
*Kindly hosted by Sydney Living Museums, in partnership
with NSW Government Architect's Office*

The Wynyard Transformation

Tuesday, 26 July 2016
Kindly hosted by Brookfield

**Sir Robin Wales. Mayor of the London Borough of
Newham**

Tuesday, 9 August 2016
Kindly hosted by PwC

**Dinner with Tony Clements, Deputy Chief Executive,
London Borough of Newham**

Tuesday, 9 August 2016
Kindly hosted by City of Parramatta

The Value of Walkability, with Jeff Speck

Wednesday, 10 August 2016
Kindly hosted by Sydney Living Museums
Kindly sponsored by Arup

Dinner with Jeff Speck, walkability expert

Thursday, 11 August 2016
Kindly hosted by AECOM

Lunch to thank executive assistants

Thursday, 18 August 2016
Kindly hosted by Accor

Working Harbour Forum

Friday, 19 August 2016
Kindly hosted by Sydney Business Chamber
Kindly supported by Lendlease

Sydney Festival Chairman's Lunch

Friday, 19 August 2016
Kindly hosted by Sydney Festival

**ICC Sydney: catalysing growth of the CBD,
with Minister Constance**

Tuesday, 23 August 2016
Kindly hosted by Lendlease

**The Economic Future of Sydney, with Geoff Roberts,
Deputy Chief Commissioner, GSC**

Thursday, 1 September 2016
Kindly hosted by Allens

Discussion with Tim Papandreou, Google X

Tuesday, 6 September 2016
Kindly hosted by AECOM

Not by Accident: Designing Sydney's Future

Tuesday, 6 September 2016
Kindly hosted by National Art School

Hyperloop One, with Alan James

Monday, 12 September 2016
Kindly hosted by AECOM

Madam Chen Linfang, Global Director of Huawei

Thursday, 15 September 2016
Kindly hosted by ANZ Banking Group

**Boardroom lunch with Christopher Dore, Editor,
The Daily Telegraph**

Friday, 16 September 2016
Kindly hosted by Park Hyatt Sydney

The Future of Transport, with Isabel Dedring

Tuesday, 20 September 2016
Kindly hosted by Lendlease
Kindly sponsored by Arup

John Skowron, Deloitte global smart cities leader

Thursday, 22 September 2016
Kindly hosted by Deloitte

**Online Global Cities Dialogue, with Centre for London:
why people oppose density**

Tuesday, 27 September 2016
Kindly hosted by DEXUS Place



Panelists discuss their favourite places in Sydney at the launch of the discussion paper Making Great Places - Density Done Well.

TASKFORCE HIGHLIGHTS

PLANNING, HOUSING AND GOVERNANCE TASKFORCE

Chair: Sue Weatherley, City of Parramatta

Deputy Chair: Bruce Taper, Kinesis

Themes covered:

- Density Done Well
- Affordable Housing
- Metropolitan Governance and Local Government Reform
- Western Sydney

Taskforce meetings:

December 2015

Tuesday, 1 December

Kindly hosted by City of Sydney

March 2016

Wednesday, 23 March

Kindly hosted by AECOM

August 2016

Thursday, 4 August

Kindly hosted by City of Parramatta

September 2016

Thursday, 29 September

Kindly hosted by Payce Consolidated

Speakers included: Dave Adamson, Compass Housing; Ed Steane and Michael Comminos, Greater Sydney Commission; Brett Newman, Property NSW; Alison Frame, Department of Planning and Environment; Gary White, NSW Chief Planner.

LIVEABILITY LOVEABILITY TASKFORCE

Chair: Brett Clegg, News Corp Australia

Deputy Chair: Lyn Lewis-Smith, Business Events Sydney

Themes covered:

- Night time economy
- Sydney Culture Essays
- Role of arts & culture in urban renewal
- NSW Stadia Strategy
- The identity of Sydney

Taskforce meetings:

November 2015

Thursday, 26 November

Kindly hosted by Art Gallery of NSW

March 2016

Thursday, 10 March

Kindly hosted by Sydney Opera House

April 2016

Wednesday, 27 April

Kindly hosted by Sydney Festival

July 2016

Wednesday, 20 July

Kindly hosted by Sydney Living Museums

Speakers included: Louise Herron, Sydney Opera House; Caroline Butler-Bowdon, Sydney Living Museums; Michael Brand, Art Gallery of NSW; Catriona Burgess, Frost Collective; Chris Tooher, Sydney Festival; Mark Davy, FutureCity.*

“The idea of Stone & Chalk came out of a report commissioned by the Committee for Sydney from KPMG that recommended the creation of a[n] independent Fintech innovation hub to unlock Sydney’s Fintech potential”

Alex Scandurra, CEO, Stone & Chalk

TRANSPORT TASKFORCE

Chair: Jamye Harrison

Themes covered:

- Integrated land-use and transport planning
- Demand management
- Value capture
- Major projects: Light Rail construction; Sydney Metro
- The visitor transport experience

Taskforce meetings:

November 2015

Wednesday, 18 November

Kindly hosted by Arup

March 2016

Thursday, 17 March

Kindly hosted by Cox Architecture

September 2016

Thursday, 22 September

Kindly hosted by Clayton Utz

Speakers included: Graham Pointer, Transport for NSW; Sandy Olsen, Carnival Australia; Craig Norton, Sydney Airport; Steffen Faurby, Harbour City Ferries; Don Phillips, Arup; David Hensher, Institute of Transport & Logistics Studies.



Transport Taskforce hears from Steffen Faurby, CEO, Harbour City Ferries

PROFESSIONAL AND BUSINESS SERVICES TASKFORCE (PREVIOUSLY FINANCIAL AND PROFESSIONAL SERVICES TASKFORCE)

Chair: Kate Jordan, Clayton Utz

Deputy Chair: David Rolls, Lendlease

Themes covered:

- The future of work
- Jobs of the future
- Attracting knowledge workers to Sydney
- Business events in Sydney

Taskforce meetings:

November 2015

Monday, 2 November

Kindly hosted by Allens

April 2016

Monday, 18 April

Kindly hosted by Clayton Utz

June 2016

Thursday, 23 June

Kindly hosted by Business Events Sydney

September 2016

Friday, 23 September

Kindly hosted by KPMG

Speakers included: Narelle Hooper, Author of "New Woman, New Men, New Economy"; Dr Jochen Schweitzer, UTS; Jeffrey von Drehnen, Jobs for NSW; Ken Woo, PwC; Dylan Buckley, KPMG.

“Great cities have ongoing potential as well as serious growth issues to accommodate. The Committee for Sydney’s commitment to policy development to nurture that potential and to help manage those issues, through its diverse membership and consultation, provides an indispensable contribution to Sydney and its future”.

Stephen Conry, CEO, JLL.

FINANCIAL SERVICES KNOWLEDGE HUB

Chair: Warwick Smith AM, ANZ Banking Corporation

Board Members

Nick Abrahams, Partner & APAC Technology Practice Leader, Norton Rose Fulbright Australia

Martin Blake, Chairman NSW, KPMG

Andrew Chick, CEO (Aust/NZ), Royal Bank of Scotland

Craig Dunn, Chair of Stone and Chalk

David Gallagher, CEO, Centre for International Finance and Regulation

Sally Loane, CEO, Financial Services Council

Amanda Harkness, Group General Counsel & Company Secretary, ASX

Spiro Pappas, Executive General Manager, Global Institutional Banking, Business Banking, National Australia Bank

Drew Riethmuller, Deputy General Manager Head of Corporate Finance, Oceania, Bank of Tokyo-Mitsubishi

Ken Woo, Partner, Tax & Financial Services, PwC

The Committee for Sydney is nominated by the NSW Government to coordinate delivery of actions under the Financial Services Knowledge Hub, including arrangements for governance, project management, resourcing, and recruitment of industry and academic partners. Launched in March 2015, the Financial Services Knowledge Hub is a platform for sharing best practice, for advocacy and collaboration, both across the private sector and between the private and government sectors.

Themes covered:

- Regulatory barriers to Fintech
- New models for investment by superannuation funds
- Government support for the startup ecosystem
- Skills development and access to talent
- Future of Taxation
- Promotion of Sydney as a financial services centre

Board meetings, kindly hosted by ANZ Banking Corporation:

November 2015

Friday, 20 November

March 2016

Friday, 11 March

June 2016

Friday, 2 June

September 2016

Friday, 9 September

Speakers included: Lyn Lewis-Smith & David Swagell, Business Events Sydney; Danielle Szetho & Simon Cant, Fintech Australia; David Linke, KPMG; Jillian Upton, Affiniation; Jon Ireland, Henry Davis York; Peter Bentley; McKell Institute.



Committee CEO Tim Williams and Board Member Siobhan Toohill discuss liveability and density at GA200+ forum

EXECUTIVE BOARD

CURRENT BOARD MEMBERS

Michael Rose

Chairman

Michael Zorbas

Deputy Chair

Sally Loane

Deputy Chair

Warwick Smith AM

Deputy Chair

Martin Blake

Virginia Briggs

Brett Clegg

Kevin George

Barney Glover

Kate Jordan

Kerrie Mather

David Pitchford

Ann Sherry (joined March 2016)

Charlie Taylor

Siobhan Toohill (joined March 2016)

Brian Tyson

Retired since last AGM

Lucy Turnbull AO (December 2015)

- appointed *Honorary President*

Sarah Hill (February 2016)

John Banks (March 2016)

CURRENT MEMBERS

Accor

ADSHL

AECOM

Airbnb

Allens

Amber Infrastructure

AMP Capital

ANZ Banking Group

Aqualand

Arcadis

Architectus

Arts NSW

Arup

ASX

Australian Turf Club

Blacktown City Council

BlueCHP

Bouygues Construction Australia

Bridge Housing

Brookfield

BT Global Services

Carnival Australia

Celestino

Charter Hall

Cisco

City of Parramatta

City of Sydney

Clayton Utz

Compass Housing Services

Cox Architecture

Crown Resorts

Deloitte

Destination NSW

DEXUS Property Group

Diageo Australia

Elton Consulting

Evolve Housing

EY

Financial Services Council

Flow Systems

GoGet



Michael Rose (Chairman), Sally Loane and Michael Zorbas (Deputy Chairs)

Google
 GPT Group
 Grimshaw Architects
 HASSELL
 Hill PDA
 Huawei Technologies Australia
 Hume Community Housing Association
 International Convention Centre Sydney
 Investa Property Group
 Ivany Investment Group
 JBA
 JLL
 Keolis Downer
 Kinesis
 KJA
 KPMG
 Lendlease
 Link Housing
 Liverpool City Council
 McKinsey & Company
 Meriton
 Microsoft Australia
 MinterEllison
 Mirvac
 National Rugby League
 Newgate Communications
 News Corp Australia
 NRMA
 NSW Department of Planning &
 Environment
 Optus
 Outdoor Media Association
 Park Hyatt Sydney



Payce Consolidated
 Penrith City Council
 Plenary Group
 Port Authority of NSW
 PwC
 Qantas Airways
 Ridley
 RobertsDay
 SGS Economics and Planning
 South Western Sydney Local Health
 District
 St George Community Housing
 Stockland
 Sydney Airport
 Sydney Fish Market
 Sydney Symphony Orchestra
 Sydney Water
 Thales
 The Star Entertainment Group
 The University of Sydney

“The Committee for
 Sydney provides
 the opportunity to
 contribute to the
 rich diversity of
 perspectives that will
 influence the shape
 of our future city. It
 has demonstrated
 that it can facilitate
 the collaboration
 and engagement
 that a global city like
 Sydney needs.”

**Amanda Harkness, Group
 General Counsel and
 Company Secretary, ASX**

Tract
 Turnbull & Partners
 Uber Sydney
 University of Technology, Sydney
 UNSW
 UrbanGrowth NSW
 Virgin Australia
 Wanda One
 Western Sydney University
 Westfield Corporation / Scentre Group
 Westpac
 WSP Parsons Brinckerhoff
 WSROC

Affiliated

Art Gallery of NSW
 Australian Rugby Union
 Business Events Sydney
 Football Federation Australia
 Frost* Collective
 FutureCity
 Imagination
 Merivale
 Museum of Applied Arts and Sciences
 Museum of Contemporary Art
 National Art School
 Sculpture by the Sea

Sydney Dance Company
 Sydney Festival
 Sydney Living Museums
 Sydney Opera House
 Sydney Swans
 Sydney Theatre Company
 Sydney Writers' Festival

Philanthropic

Sydney Community Foundation



“The Committee for Sydney provides critical thought leadership for a city we all love; they are pushing the boundaries.”

The Hon. Gladys Berejiklian
 MP, Treasurer for NSW

LIFE MEMBERSHIPS

John Banks and Tony Stuart

On 29th June, NSW Treasurer, the Hon. Gladys Berejiklian MP, presented Life Fellowships of the Committee for Sydney to two of our longest serving Board Members, John Banks and Tony Stuart. John has seen the Committee grow over this time, particularly over the renewal period since 2012. John’s contributions to the Committee have included sitting on the Board’s Finance Sub-Committee

and providing HR and recruitment support to the team. Tony’s advocacy for and deep knowledge of Greater Sydney’s transport landscape has been invaluable to the Committee over his tenure as a Board member. We are delighted to present Life Fellowships to these two key Committee for Sydney members to thank them for their service and continued engagement.

Pictured above: Tony Stuart, Michael Rose, NSW Treasurer, the Hon. Gladys Berejiklian MP and John Banks

Photo right:
 Harbour City Ferries





“The Committee for Sydney is a fantastic body adding to public debate in the city. It is exactly the organisation it needs to be – engaged, constructive and challenging.”

THE HON. MIKE BAIRD MP, NSW PREMIER

The Committee for Sydney

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